# **Utah Board of Pardons & Parole**

January 2017

Presentation to the Executive Offices and Criminal Justice Committee





**Overview** 

**Current Trends** 

**Moving Forward** 

- In February 2016, the Office of the Legislative Auditor General completed an audit of the Board of Pardons & Parole
- The Board appreciates the direction and is actively seeking to implement all the recommendations
- Numerous initiatives are progressing well or have been accomplished in the eleven months since the audit
- A number of challenges also remain

- Developing improved mission, vision, goals, and strategic plan for the agency
- Performance measurements
- Implementing recommendations of audit and incorporating best practices
  - Create shared vision and mission by seeking input and encouraging support from all members of the agency

# **Audit Recommendation: Develop Strategic Plan**

- Performance Measurements
  - 75% of decisions completed in 7 days of the hearing
  - 90% of results are completed within 3 days of decision
  - 90% of mandatory JRI time cuts processed electronically.

# **Audit Recommendation: Complete Organizational Restructuring**

- Worked with DHRM to identify best organizational structure
- Focused on increased capacity through cross-training and maximizing efficiency
- Organizational restructuring is complete and improvements to efficiencies utilizing the new structure are continuing

# Audit Recommendation: Adopt an Electronic File Management System

- Reached out to other paroling authorities to determine if their systems could be inexpensively exported
- Examined private vendor options, available Utah stateowned electronic systems, and building standalone system
- Collaborated with DTS, GOMB, and the Courts to utilize existing state capacity
  - Focused on identifying a low cost solution with basic functionality



**Overview** 

### **Current Trends**

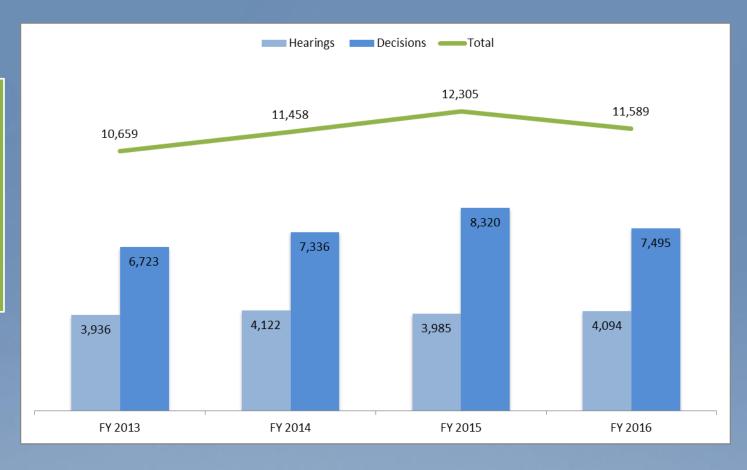
## **Moving Forward**

# **Current Development Progress: \$75K Appropriation**

- Progress on working with DTS to design an efficient and cost effective system
- The transition to electronic records is essential for the Board; the estimated cost \$1.383 million was submitted in the Governor's proposed budget
  - FY18 \$654,733
  - FY19 \$414,333
  - FY20 \$313,933-ongoing

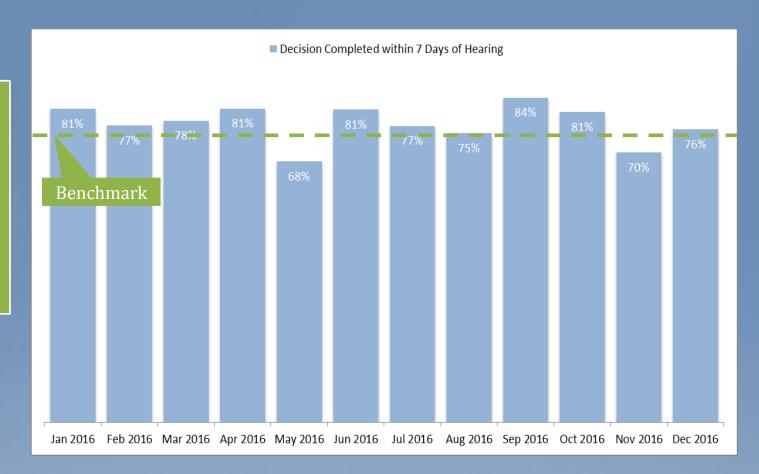


Number of Decisions & Hearings between FY 2013 and FY 2016



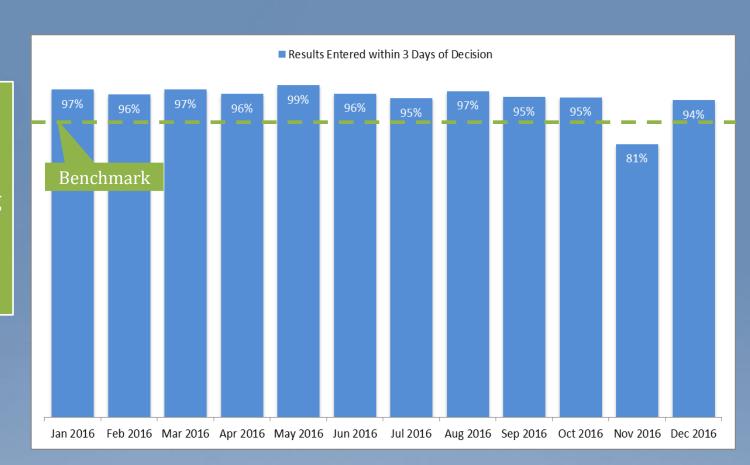


Timeliness of decisions during 2016



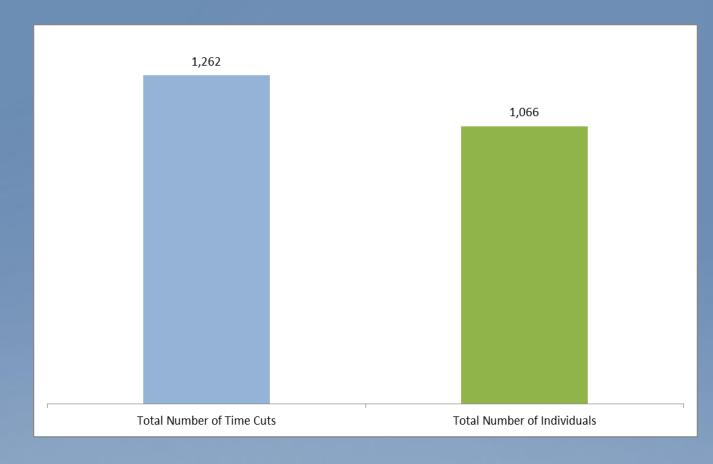


Timeliness of results during 2016





Since JRI was implemented, 99,856 days of time cuts were given to 1,066 individuals.





**Overview** 

**Current Trends** 

**Moving Forward** 

## **2016 Legislative Audit Recommendations**

- The Board appreciates the Legislature's continued support of the audit recommendations
- Continued work on recommendations in 2017 and collaboration with DOC,
  DTS, and CCJJ
- Electronic records will assist in quality assurance of data for future performance measurement reports
- The Board is receiving technical assistance from the National Institution of Corrections (NIC) towards creating a Structured Decision Making (SDM) tool



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